

Ammonia as a Fuel of the Future: A Ship Operator's perspective

OUR
BUSINESS

Connecting and simplifying global supply chains

A.P. Moller - Maersk enables its customers to
trade and grow by transporting goods anywhere.

Employees **83,624**

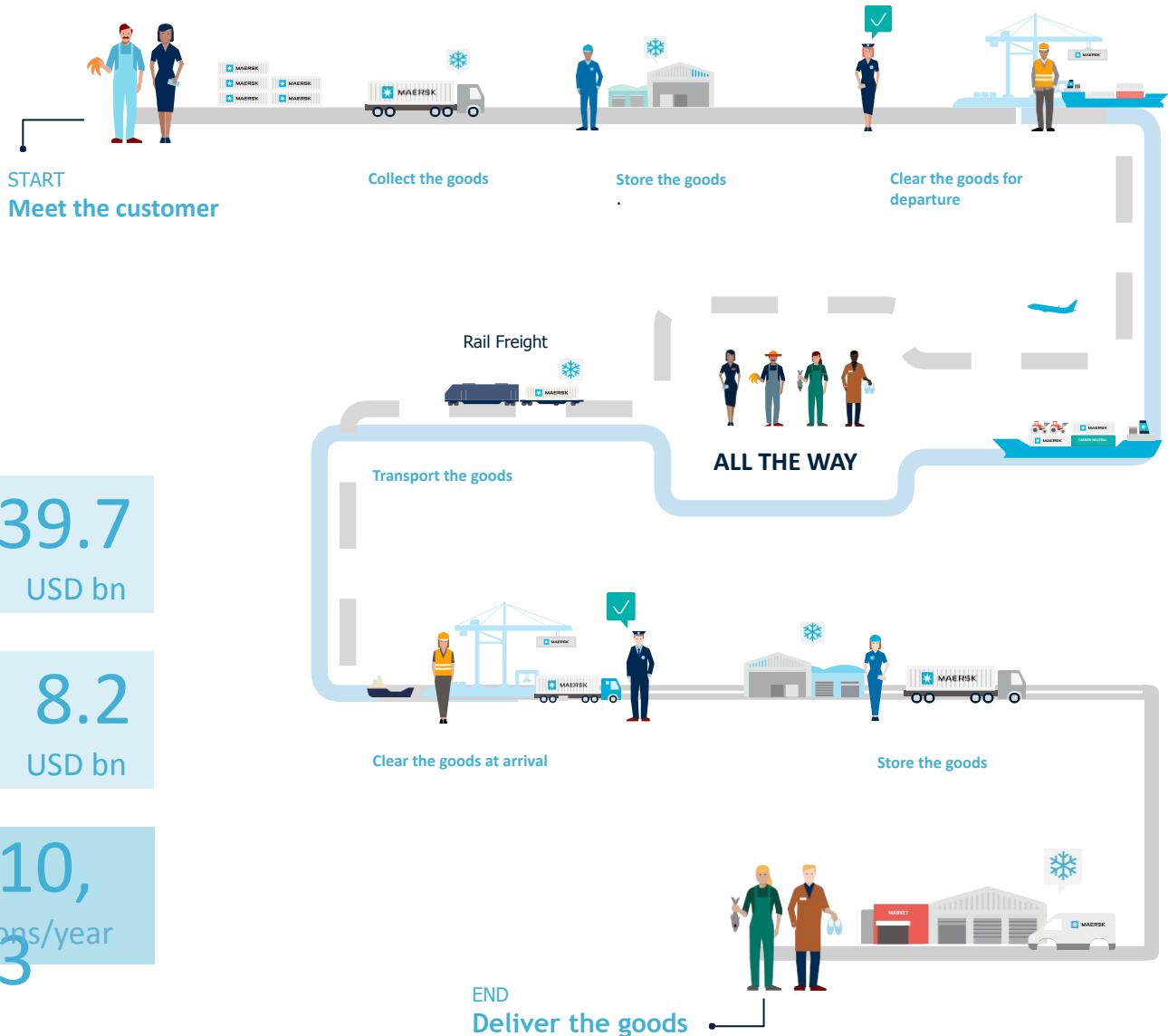
2020 revenue **39.7**
USD bn

Present in **130**
+

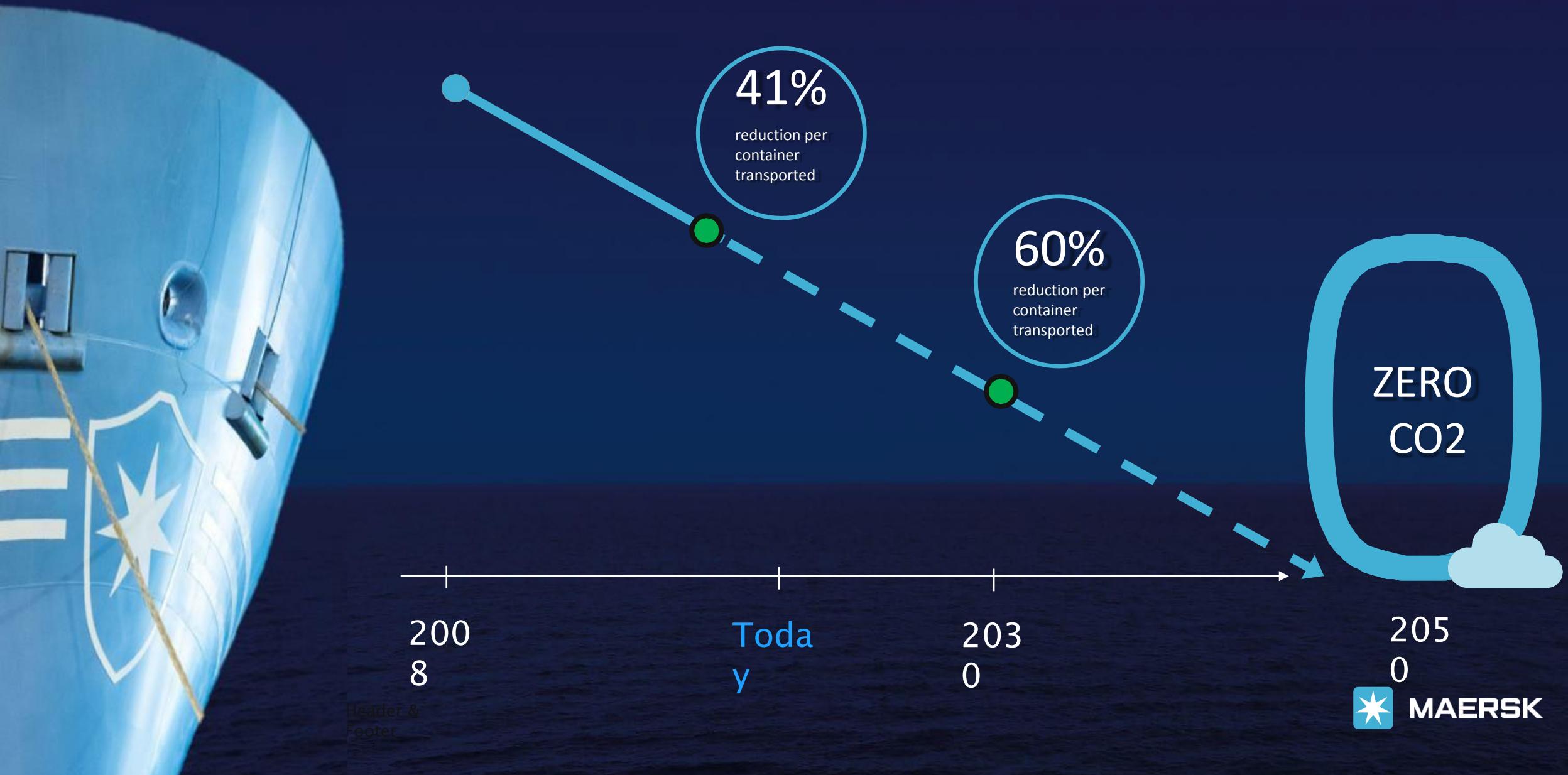
2020 Profit **8.2**
USD bn

Fleet **700+**
Vessels

Fuel oil
consumption **10,**
Million tons/year
3



Maersk has committed to NET-ZERO CO2 EMISSIONS by 2050...



Foreseen challenges with adopting Ammonia



- Toxicity challenge on board and environment
- Emergency preparedness



- Ammonia Scalability / Availability
- Concurrent with Cargo Operations



- CAPEX + OPEX impact
- Economically Sustainable



- Crew capability / upskilling
- Fuel system Equipment Maintenance



QUESTIONS?